



EUROPEAN COMMISSION  
DIRECTORATE-GENERAL FOR EMPLOYMENT, SOCIAL AFFAIRS AND INCLUSION

Funds: Programming and Implementation  
European Social Fund +

Brussels, 22 July 2025  
EMPL.G.1/DB

## TO WHOM IT MAY CONCERN

**Subject:** Completion Certificate

**Project title:** Study supporting the Impact assessment of the future European Social Fund proposal. Achieving structural change: conditions for success in the areas of ESF intervention

**Contract:** VC/2023/0481

**Company:** Visionary Analytics, UAB

**Client:** European Commission, Directorate General for Employment, Social Affairs and Inclusion, Unit European Social Fund +

**Contract value:** 199 055 EUR

**Start/end dates:** 12/2023 – 11/2024

This is to confirm that Visionary Analytics, UAB has carried out the above-mentioned service satisfactorily.

  
Head of Unit

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